Engaging Your Employees About Politics and Public Policy

A member guide to help employers talk about issues, candidates, and elections with employees.
The content of this packet applies only to federal activities. Please consult your legal counsel or local election attorney on local and state matters.

If you have any questions, please contact David Ashinoff, AGC of America’s Director of AGC PAC & Political Advocacy, at ashinoffd@agc.org or (202) 547-5013.
We heard a great deal in the last presidential election about the Republican and Democrat grassroots activities in turning out the vote, so it’s easy to assume that “grassroots” efforts are limited to encouraging people to vote. But that’s not so. “Grassroots activities” are nothing less than direct citizen involvement in an interaction with their elected representatives – it’s what participatory democracy is all about.

Companies with successful political involvement programs know the worth of grassroots activities and encourage their employees to participate. They use email and their intranets to furnish their employees with information about important issues. Email “issue alerts” urge their employees to make their concerns known to their elected representatives, and provide the employees with suggestions for further action, like writing a letter or calling a lawmaker. From the legislator’s perspective, hearing from the people affected by a specific legislative proposal is integral to forming a sound understanding of the policy matter in question – it can save a good legislative proposal or doom a bad one.

The Business Industry Political Action Committee (BIPAC) has done quite a bit of research on employer engagement, and their findings are encouraging. Employees consider their employers to be the single most credible source of information on issues, candidates and elections. In fact, nearly 80% of employees polled say they want their employer to provide them with issue information.

Many companies have historically shied away from giving their employees such information, assuming that employees negatively view corporate involvement in policy and politics. Research has also shown that employees who work for companies that implement political education and involvement programs not only appreciate the information they are given by the company, they want more of it.

As employees learn more about how business issues impact their own jobs and companies, they become more empowered to enter into the public policy process, which can only be good for everyone in the long term.

Here are several ways employers can engage their employees:

- Invite Employees to a Company Roundtable
- Host a Meet & Greet with a Candidate or Member of Congress
- Invite a Candidate or Member of Congress on a Jobsite Tour
- Forward AGC Legislative & Regulatory Action Alerts
- Register Employees to Vote
- Conduct a Get-Out-the-Vote (GOTV) Drive
- Create a Voter Guide
Express advocacy: Express advocacy unmistakably urges the election or defeat (i.e. “vote for,” “defeat” or “support”) of one or more clearly identified candidate(s). A candidate is “clearly identified” if the candidate’s name, nickname, photograph or drawing appears, or the identity of the candidate is otherwise apparent.

Federal Election Commission (FEC): In 1975, Congress created the FEC to administer and enforce the Federal Election Campaign Act (FECA) - the statute that governs the financing of federal elections. The duties of the FEC, which is an independent regulatory agency, are to disclose campaign finance information, to enforce the provisions of the law - such as the limits and prohibitions on contributions, and to oversee the public funding of presidential elections.

Restricted class: The restricted class of a corporation consists of the executive and administrative personnel, shareholders and their immediate family members (of adult age). The executive and administrative personnel are defined as employees who are paid a salary rather than on an hourly basis and have policy-making, managerial, professional or supervisory responsibilities. First-line, salaried supervisors who perform essentially the same duties as the hourly employees they supervise are not included. Employees must be U.S. citizens or hold a green card.
Understanding where a candidate stands on important issues gives a voter the confidence to make an informed decision. If people choose to vote—then exit the polls feeling good about who they voted for—they are more likely to participate in future elections.

No one wants to go to the polls only vaguely informed about the candidates and issues. That may be why only about half of our eligible citizens exercise their right to vote. Lack of knowledge leads to lack of voting.

But where do we get good information? How do we sort through the daily deluge from candidates, parties, news organizations, and others? Whom should we trust for an expert opinion?

Research tells us that employees want information from their employers regarding candidates, issues and elections. In fact, employers are the most trusted source of this information. That makes the workplace an ideal setting for voter education.

The case is clear: employers have both credibility and the opportunity to educate and motivate their employees so that they can make informed choices at the polls.

Remember, as long as you do not specifically endorse a candidate, there is no limit to the amount of company resources you can invest to inform your employees about people, platforms, and issues of importance to your business.

You may want to consider:

- Inviting an AGC of America or chapter staff member to speak about industry priorities.
- Providing real life examples – “If H.R. 1 is signed into law, it will affect our company in the following manner…”
- Placing articles in company publications explaining priority issues. Let employees know how these issues affect the company. Include the positions of all the candidates as well as the voting record of incumbents on these issues. AGC voting records are available on the Legislative Action Center.
Host a Meet and Greet with a Candidate or Member of Congress

A meet & greet is an event that a company can host where employees can exchange views with a candidate or legislator on issues of concern. Such an event provides participants with an opportunity to develop relationships and discuss issues with candidates and legislators who may be in positions to make decisions affecting the company or industry as a whole.

Developing relationships with a candidate can be a real help in influencing future public policy decisions. Since a strong personal relationship with policymakers is essential to successful grassroots advocacy, hosting such an event is an effective tool in building long-term relationships. In addition, a meet & greet can help participants evaluate candidates running for elective office.

Depending upon the makeup of the audience, the following federal election rules apply if there will be discussion of a candidate’s campaign. If a member of Congress is invited to talk only about issues and legislation, these rules do not apply. Please confirm with the member of Congress’ staff ahead of the meeting.

- **Before the restricted class:**
  - The company may endorse a candidate. However, reporting will be required if endorsement communication costs exceed $2,000 per election.
  - A candidate may solicit contributions or volunteers.
  - The company is prohibited from distributing campaign materials, but can distribute original content about the candidate or his or her positions on specific issues.
  - You are not required to grant a request by an opposing candidate seeking a comparable experience.

- **Before all employees:**
  - If a federal candidate is endorsed and costs to make the endorsement exceed $250, the expenditures must be reported to the FEC.
  - A federal candidate may ask for support and leave behind information on how an individual can contribute or volunteer.
  - The company cannot solicit or direct contributions to the candidate.
  - Opposing candidates must be permitted with an equal opportunity to appear before the same group, if requested.

Here are a few popular ideas:
- A breakfast buffet, where a candidate or legislator has the chance to “meet and greet” employees.
- A luncheon at which a candidate or legislator can briefly speak and then take questions.
- An informal “coffee” hosted at the home of one of your executives or managers.

Download this step-by-step guide when planning a meet and greet with a candidate or member of Congress.
Visits by candidates and legislators to a member company's facilities are an effective way to build relationships with public officials. These tours illustrate firsthand how jobsite/office processes relate to legislative issues, and are an excellent tool for grassroots advocacy.

Tours also help showcase your companies' facilities' environmental, health and safety standards.

Often your legislator is in his or her district office during congressional recesses, which are especially good times to schedule a tour. Below is a list of usual congressional recesses:

- President's Day Recess (February)
- Spring Recess (March/April)
- Memorial Day Recess (May)
- Independence Day Recess (July)
- Summer Recess (August - Labor Day)
- Fall/Winter Recess (November- January)

Download this step-by-step guide when planning a jobsite tour with a candidate or member of Congress.
Members of Congress and their staffs want to hear how their actions will affect constituents.

Sign up to receive AGC of America’s legislative and regulatory action alerts if you have not already done so. When you receive an alert from AGC, please review it and take action at your earliest convenience.

Take a few minutes to think about how the proposed legislation or regulation will affect your company and its employees. Include that information in a company-wide email suggesting colleagues take action, too. Employers should also encourage employees to sign up so they too receive the alerts.

Signing up is easy – just follow these steps:

1. Visit agc.org/TakeAction.
2. Under the Resources Menu, click “Subscribe to AGC Action Alerts.”
3. An email will pop-up on your screen. Now, just click “Send.”

After an important vote, send a follow-up email to your colleagues thanking them for taking action. Be sure to let them know if the legislation passed or failed as well as how your state’s members of Congress voted.
Register Employees to Vote

Despite all of the political spin and heated debate, the public policy decisions made by our elected officials impact the way your company does business and the way you live. It is the voice and vote of you and your colleagues that matter most, and it is imperative that everyone take part in the democratic process by voting in local, state, and federal elections.

A company must comply with the following regulations if it wishes to conduct a voter registration drive.

- **To the restricted class:**
  - Voter registration drives may include a recommendation to register in a particular party or on behalf of a particular candidate. However, reporting will be required if communication costs exceed $2,000 per election.

- **To all employees:**
  - Voter registration drives may include a recommendation to register in a particular party or on behalf of a particular candidate. If the cost to make the recommendation exceeds $250, the expenditures must be reported to the [FEC](https://www.fec.gov).

- There are no reporting requirements for nonpartisan voter registration drives.

Your company may provide transportation to the place of voter registration, provided the service is done without regard to party affiliation or voting preference. Individuals conducting such drive activities cannot be compensated based on the number of individuals registered or transported in the course of activity.

Your chapter may want to:

- Include a voter registration drive as part of an event: the company picnic/BBQ, monthly meeting, etc.
- Include voter registration materials in employee information packets, especially new employee welcome kits.
- Send out a broadcast email as critical registration dates near. Do this for both primaries and general elections. Dates can be found on [ConstructionVotes.com](https://ConstructionVotes.com).

Samples materials and template messages can be found under the “I’m an Employer” section on [ConstructionVotes.com](https://ConstructionVotes.com).
People fail to vote for a lot of reasons — lack of awareness, apathy, confusion, or the belief that “my vote won’t make a difference.” No matter how well a company educates and motivates its employees, it’s important to remember that its work won’t count unless they vote early or on Election Day.

A company must comply with the following regulations if it wishes to conduct a GOTV drive.

- **To the restricted class:**
  - GOTV drives may include express advocacy and recommendations on behalf of a particular candidate. (i.e. Election Day is Tomorrow! Vote for John Smith.) However, reporting will be required if communication costs exceed $2,000 per election.

- **To all employees:**
  - GOTV drives may include express advocacy on behalf of a particular candidate. (i.e. Election Day is Tomorrow! Vote for John Smith.) If the express advocacy cost exceeds $250, the expenditures must be reported to the FEC.
  - The GOTV drive cannot be coordinated with a federal campaign.

- There are no reporting requirements for nonpartisan GOTV drives.

Your company may provide transportation to a polling location on Election Day, provided the service is done without regard to party affiliation or voting preference. Individuals conducting such drive activities cannot be compensated based on the number of individuals transported in the course of activity.

Your company may want to:
- Set up a call bank to remind employees and their families about Election Day.
- Mobilize team members to knock on office doors or stop by cubicles.
- Distribute information through paycheck stuffers.
- Leave flyers on desks.
- Hang posters in lunchrooms and other public areas.
- Post a reminder on the front page of your company Intranet.

Sample materials and template messages can be found under the “I’m an Employer” section on ConstructionVotes.com.
Voting records that state how an elected official voted on issues may be sent to anyone without triggering regulation as long as they contain no language or indications that can be construed to endorse a candidate in an election (i.e. express advocacy).

Generally, voting records accompanied by candidate endorsements may be sent to a company's restricted class without incurring reporting requirements if communication costs do not exceed $2,000 per election. If sent to all employees, reporting to the FEC will be required if costs exceed $250.

In addition, there are two types of voter guides that can be distributed:

1. A nonpartisan presentation of written questions posed to candidates along with their accompanying responses. You must provide each candidate with an equal opportunity to respond. If a candidate fails to answer a question, or to return the questionnaire, simply indicate "Did not respond" wherever relevant. Typically, these questionnaires can be directed to candidates through their campaign offices.

2. A nonpartisan presentation of the candidates' positions on various issues. Candidates' positions are researched using content from their campaign website, legislative record and public statements. Sources should be supplied for each listed position.

In any voter guide, no candidate can be featured more prominently than any other and the candidate's responses cannot be rated or scored. Otherwise, the voter guide will be subject to the same reporting requirements above for voting records that contain an endorsement.

You can find the AGC voting records of your member of Congress on the Legislative Action Center.